What we do and why we do it: Strategy and implementation summary

Global Integrity is a non-profit organization that works with government and civil society partners in countries and communities around the world, supporting their efforts to address complex challenges relating to corruption, the use of resources and the delivery of public services. We have a diverse and global team of 15 staff members in north and south America, Europe and Africa, with our main office at the Open Gov Hub in Washington D.C., which we co-founded in 2012.

Established in 2005, we have a track record of developing and deploying innovative approaches to assessing and addressing governance-related challenges. Since 2015 our work has helped to put learning-centered and adaptive approaches at the heart of the governance and development agenda, as well as informing policy and practice relating to transparency and open data.

Strategy: Improving systems by supporting learning and adaptation

Our aim is to ensure that public resources are used effectively, to deliver public services and meet people's needs. We do this by supporting and encouraging the locally-led, learning-centered and adaptive approaches that we believe can support the emergence of solutions to complex public policy challenges. We do this in two ways. First, by providing tailored support to local partners which strengthens their capacity to take such approaches as they tackle specific challenges in their contexts. Second, by leveraging the evidence and insights generated through this work to encourage policymakers and funders to support such approaches.

Our strategy is based on a hypothesis about how progress can be made in addressing complex challenges: **If** organizations working to address complex challenges work in learning-centered and adaptive ways; **then** their actions will enhance the relationships and processes that make systems more than the sum of their parts; **which will then** strengthen the capacity of systems and their constituent actors to innovate, learn and adapt their way to addressing complex political economy challenges relating to the use of public resources.

Implementation: Learning, systems and change

The projects through which we implement our strategy vary, but they have two common denominators. First, they aim to leverage collaborative learning to support systems change that contributes to better development outcomes. Second, they aim to generate evidence and insights about how to enhance the dynamics, the adaptiveness and the effectiveness of systems for the design and implementation of public policy. The following summaries provide a flavor of a few of our current projects.

Following the COVID-19 Money

Working closely with Connected Development and BudgIT, we are supporting a coalition of civil society organizations in Cameroon, Ghana, Kenya, Liberia, Malawi, Nigeria and Sierra Leone as they track the availability and use of funds intended to address COVID-related challenges. In our role of learning partner, we help partners share and compare their experience, and use the resulting reflections to enhance the effectiveness of the approaches they are taking to track the use of resources and to mobilize citizens to demand accountability.

Generating Evidence To Tackle Corruption

The Global Integrity Anti-Corruption Evidence Program (GI-ACE) works in collaboration with 14 teams conducting research in countries in Africa, Asia, Central America and Europe on topics including medical theft, illicit financial flows, money laundering, cross-border trading, urban planning and procurement risks. Our role is to support the research, to translate the evidence generated into accessible and actionable insights, and to use those insights to facilitate conversations and engagement with practitioners about the design and implementation of effective approaches to addressing corruption.

Exploring How Data Makes a Difference

Data only makes a difference if it informs decisions, influences actions or shapes relationships amongst relevant actors. Working with the Transparency and Accountability Initiative and partners in Nigeria and Colombia we are exploring the challenges that limit the impact of data about public contracting, illicit financial flows and extractives revenues, and how they can be addressed. Our work is designed to help partners to use data effectively, and to inform future investments and policies intended to harness the potential of data for development.

Learning to Strengthen Health Systems

Our work in this area aims to strengthen the ability of health systems to deliver health services - including services relating to COVID-19 - effectively. Our approach begins by providing tailored support and facilitation for health systems actors to participate in problem-focused cycles of collaborative learning and action. Through this, we hope to contribute to the emergence of new ways of working that strengthen the capacity of those systems to address complex challenges that are political as well as technical, and thereby improve the delivery of health services.

Let's connect!

To learn more about how we can help you leverage the power of collaborative learning to tackle corruption, improve the use of public resources and deliver public services more effectively, please reach out to alan.hudson@globalintegrity.org

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